

Retail Strategy

- **Strategy and Innovation**
- **Retail Strategy Financials**
- **Omnichannel, Community, Storyline**
- **Role and Contribution of Business Segments**

Ispira Ltd

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Ispira Ltd

about us

Ispira Ltd is a retail consulting practice providing vision, innovation and profitable delivery in omnichannel retailing, retail retail retail strategy, merchandising, marketing. retail experience. store intelligence.

With offices in London and Rome, we competitive operate in environments supporting the development of successful business models.

- We operate in 6 areas:
 - 1. Strategy and innovation
 - 2. Retail Best Practices
 - 3. Retail experience
 - 4. Omnichannel
 - 5. Market Intelligence
 - 6. Training

Ispira: Passionate About Retail





















Team and experience



• We have a team of strategists, retail experts and creative team who have worked with leading international retailers in highly competitive markets. Some of our clients include:

| Brand | | | | |
|---------------|----------------|----------------|----------------|---------------------|
| Adidas | Coin | Hugo Boss | Miroglio | Porcelanosa |
| Alessi | Compar Bata | Iceberg | Mondadori | Prenatal |
| Allsaints | Cortefiel | ICC | Motivi | Promod |
| Armani | DBApparel/Dim | Imaginarium | M&S | Replay |
| Autostrade | Domus Academy | Intesa BCI | Natuzzi | Salsa |
| Benetton | Emporio Armani | KappAhl | Nespresso | Sia |
| Binda | Ferragamo | Koton | Optissimo | Sixty |
| Bonprix | Ferrari | La Martina | OVS - Oviesse | Springfield |
| Boots | Fornarina | Luisa Spagnoli | Ozwald Boateng | SunCapital Partners |
| Bottega Verde | Geox | Malo | Panorama | Terranova |
| Camper | GoldenPoint | Marella | Parah | The North Sails |
| Caractere | Gruppo Pam | MCS | Peuterey | VF Corporation |
| Carrefour | HMV | Marzotto | Piazza Italia | Zara |



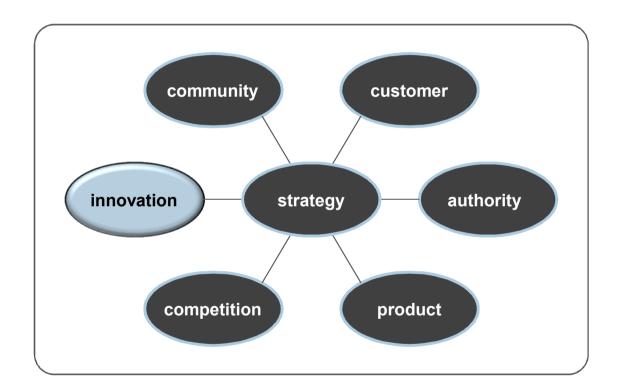
Retail Strategy

Strategy and innovation



We have developed extensive experience in developing innovative and profitable business models for brands, retailers, financial institutions. Ispira is committed at delivering non-conventional strategic support in:

- vision
 - business ideas
 - omnichannel evolution
 - creation/evolution of retail concepts
 - range evolution
- due diligence
 - · company value
 - turnaround
- market scenarios
 - market position
 - brand portfolio optimization
 - brands scouting
- strategic assessments
 - performance
 - retail experience
 - competitive benchmarking
- operational assessments
 - time-to-market reduction
 - category management



"The impossible is often the untried." (J. Goodwin)









Retail Strategy Financials



 We support business vision and retail strategy with sound financial tools that set objectives, investment scenarios, competitive position. Our team is involved in: due diligence, turnaround, international expansion, market entry, omnichannel development

KPIs

- > performance drivers
- > Du Pont analysis
- target drivers
- internal en external benchmarks
- target business model

Expansion

- multichannel business model
- market prioritization
- expansion plan by market and channel
- > assortment fine tuning

Capex

- > retail cash flow
- > expansion investment
- > overall cash flow
- > return on investment
- owned vs franchised network

Product Strategy

- Unique Selling Proposition
- > range offer distinction
- product mix
- > style and price position
- > omnichannel delivery

Ispira areas of delivery:

- KPIs and Du Pont Analysis
- profitability benchmarks, retail cash flow
- capex expenditure for owned and franchised expansion
- multichannel expansion, market prioritization
- product strategy, unique selling proposition, style and price position



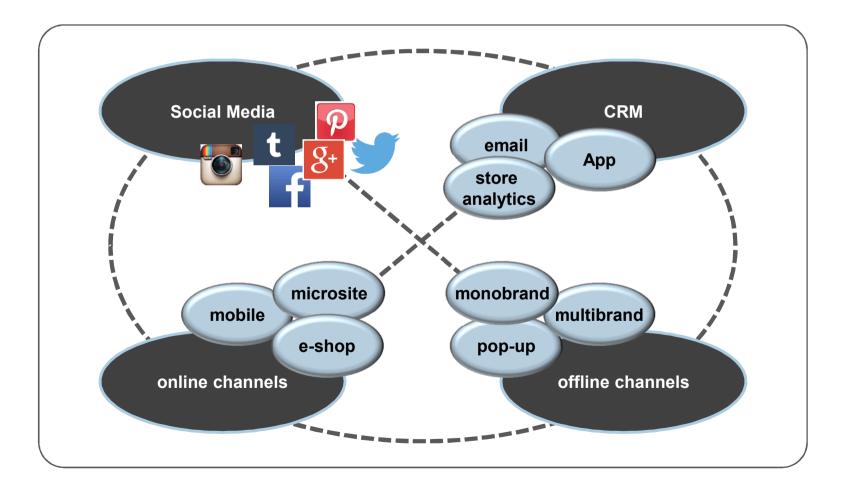




Omnichannel, Community, Storyline



• We build seamless omnichannel business models tailored to our clients' business proposition and market position. Our deliverables include integrated and synchronized communication, structure of story telling to drive traffic and build community, strategic product dynamics, retail calendar strategy



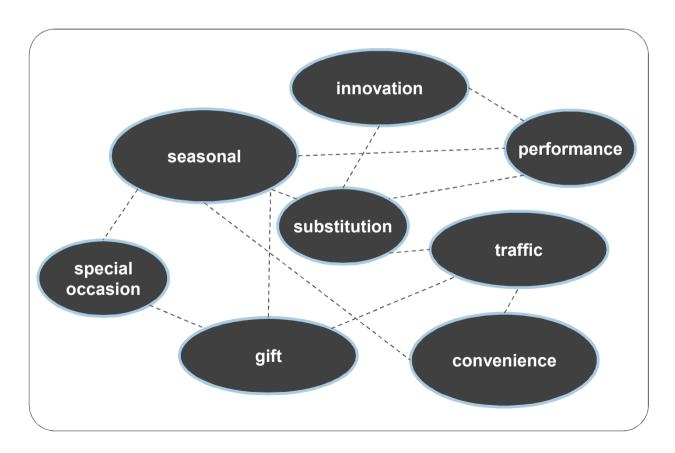




Role and Contribution of Business Segments



- Our projects deliver strategic models that, by explaining how customer expectations are converted into shopping behavior and purchase, conceptualize actual and potential value chain of our clients
- We develop logic and numeric tools to determine the role and the relations among product groups to evolve the retail business model of our clients.



We use experience, quantitative evidence, international Best Practices to develop:

- the dynamic and the evolution of the role over time
- the competitive advantage over product differentiation
- the fundamental components of the value chain over time
- the risks. the threats. the opportunities the short, medium, long term
- product treatment. communication requirements, retail calendar principles







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